



Department of Energy
Savannah River Operations Office
P.O. Box A
Aiken, South Carolina 29802
NOV 25 2002

Dr. Lawrence Brede, Jr., General Manager
Wackenhut Services, Incorporated – Savannah River Site
Aiken, SC 29802

Dear Dr. Brede:

SUBJECT: Award Fee Determination for April 1, 2002 through October 31, 2002 of Contract DE-AC09-99-SR18950

I have completed my evaluation of the Wackenhut Services Incorporated–Savannah River Site (WSI-SRS) contract performance and determine your award fee based on the Performance Objectives and Criteria set forth in the Award Fee Plan. These objectives and criteria reflect the Savannah River Site (SRS) Management Focus Areas of safety and security; technical capability and performance; community, state and regulator relationships; cost-effectiveness; and corporate perspective.

As the Fee Determination Official for the Savannah River Operations Office, I am pleased to inform you that WSI-SRS earned 96% of the available fee of \$1,600,000. By using established rating criteria, WSI-SRS demonstrated an overall excellent level of performance and corporate leadership during this period.

In light of our nation's heightened security posture, WSI-SRS continues to solidly demonstrate sound protection strategies for critical facilities and the SRS as a whole. Additional enhancements implemented after September 2001 include increased vehicle and personnel inspections, two fixed structures added at SRS Road 1A, and additional access controls at all critical facilities. These enhancements continue to be sustained with existing resources. There remains an ongoing trend of overtime for the Protective Force; however, diligent supervisory controls have prevented any safety and health concerns. In addition, WSI-SRS provided strong support and preparation for the K-Area Material Storage project, and the Protective Force demonstrated extremely successful protection capabilities during a major force-on-force exercise at one of the site's critical facilities.

The first annual Department of Energy (DOE) Aviation Program Management Award was presented to the WSI-SRS Aviation Operations Department in Washington, DC. The SRS Aviation Program garnered second place as the DOE entry for the General Services Administration (GSA) annual Federal Aviation Program Management Award. Additionally, during the national conference of the Voluntary Protection Program Participants' Association in Florida, WSI-SRS achieved the distinction of DOE-VPP Superior Star status for the second consecutive year. These accomplishments are evidence of the emphasis WSI-SRS places on safety initiatives, and continue to distinguish WSI-SRS as having a "best-in-class" program dedicated to safety and professionalism.

WSI-SRS again demonstrated their proficiency by winning the individual Security Police Officer of the Year Award at the 30th annual DOE Security Police Officer Training and Competition and by winning the first place award in the DOE written test portion. WSI-SRS further demonstrated technical capability and performance by redefining the recruitment process for the Protective Force. The process incorporated enhanced screening and Equal Employment Opportunity certified testing techniques that significantly improved identification of potential hires that would be better suited for these duties.

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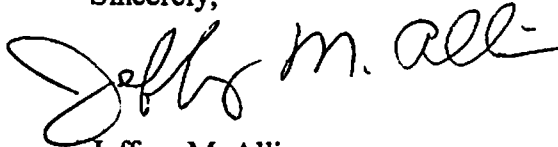
The commitment of your organization to provide operational and technical assistance to community and state organizations was evidenced again this period. With DOE approval, WSI-SRS transferred excess DOE property to the South Carolina Law Enforcement Division (SLED) for use by response teams throughout the state. In addition, WSI-SRS continued excellent support of high-profile visits and tours of the Site, without any security issues.

During the replacement process of the Forward Looking Infrared Radar, the proficiency of the WSI-SRS Aviations Department resulted in a cost savings of \$140K. Additional savings were realized when WSI-SRS worked closely with the Office of Transportation Security (OTS) in Albuquerque to secure the use of a Safe Secure Transport (SST) tractor and trailer in support of the approved Packaging and Storage Project. This agreement will result in a cost avoidance of \$225K per year for the next three years.

Firearm safety deficiencies surfaced during this rating period; however, there were no injuries, and WSI-SRS was responsive in implementing corrective actions. WSI-SRS is commended for their proactivity in discovering problems associated with defective parts in several Glock Model 22 pistols. Issues with these defective parts were communicated to other DOE sites where similar problems began to surface. The DOE-Headquarters (HQ) is currently working with WSI-SRS to address this issue with the manufacturer. The prompt response of your organization to these safety concerns averted potential injuries throughout the DOE-complex.

Overall, the achievements during this rating period demonstrate professional excellence and illustrate the premier role WSI-SRS maintains in the DOE security community. DOE-SR oversight personnel will be meeting with your staff to discuss this award fee evaluation in further detail. Thank you for your continued excellent work in support of the missions at the Savannah River Site.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeffrey M. Allison". The signature is fluid and cursive, with the first name "Jeffrey" being more prominent and the last name "Allison" following in a similar style.

Jeffrey M. Allison
Acting Manager

NF-03-024

cc: Art Graves, WSI-SRS